FETAKGOMO TUBATSE
LOCAL MUNICIPALITY

Draft Annual Budget

Of

Fetakgomo Tubatse Municipality

2018/2019-2020/2021

Medium Term Revenue Expenditure Forecasts

Copies of this document can be viewed:

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- **At www.fgtm.gov.za**

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ACRONYMS AND TABLES

MFMA	Municipal Finance Management Act 56 of 2003
MSA	Municipal Systems Act 32 of 2000
MPRA	Municipal Property Rates Act 6 of 2004
MIG	Municipal Infrastructure Grant
LGSETA	Local Government Sector Education Training Authority
CoGHSTA	Department of Cooperative Governance Human Settlement and Traditional Affairs
COGTA	Department of Cooperative Governance and Traditional Affairs
MTREF	Medium Term Revenue Expenditure Framework
LED	Local Economic Development
MMBRR	Municipal Monitoring and Budgeting Reporting Regulation
EPWP	Expanded Public Works Programme
VAT	Valued Added Tax
CPI	Consumer Price Index

Municipal Manager's Quality certification

I, TG Ratau the acting Municipal Manager of Fetakgomo Tubatse Municipality, hereby certify that the budget has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act and that it is consistent with the Integrated Development Plan

Print name: _____

Municipal Manager of Fetakgomo Tubatse Municipality

Signature : _____

Date : _____

1.1 Mayor's Foreword

Mayor`s foreword at the tabling of the draft 2018/19 Annual budget

We are here before Council to table the draft 2018/19 annual budget for the consideration of the House. We are compelled by legislation to embark on this exercise to enable the Council to adopt the 2018/19 IDP and Budget at the end of May 2018. This also paves the way for Council to subject the draft annual budget to public scrutiny to make comments and inputs.

The draft budget emanates from the submissions made by internal departments and we would like to thank them for the job well done. We would also like to mention that the base of this draft budget emanates from the Strategic planning session that was held in February 2018. The Strategic planning session assisted us a lot in making self-introspection and the direction which the Municipality must take to achieve its 2030 vision. What remains central to us is the acceleration of the pace to provide basic services to our communities.

As stated the draft annual budget will be subjected to public participation in the following month to solicit inputs and comments by the communities to inform the final IDP and Budget to be considered at the end of the financial year. As a practise the engagements with the communities will be intense, robust and at times emotional as most wishes of various villages will not be covered due to budgetary constraints. We would like to appeal to our Councillors to remain level headed to accommodate the needs from the communities. Our wish is to see every Councillor being part of the activities for the collective ownership of the project.

Our draft annual budget is based on the following four factors;

- Equitable share
- Municipal Infrastructure grant
- Own funding
- INEG

Our allocation and spending in the following financial year will be based on the above mentioned activities. We would like to increase our tariffs to be in line with the CPIX and the inflation rate. This will enable the Council to generate its own revenue in order to meet the demands of the communities.

We are still experiencing huge debt from government departments, business and rate payers. We are confident that our intervention strategy of reduction the debts by 50% to both business and domestic will yield positive results. Also our debt collectors will assist in recouping money from those owing the institution.

1.3 Council Resolutions

The Mayor of the municipality Councillor Phokane JM hereby tables the following resolutions for approval. That Council approve;

1.3.1 Total revenue be budgeted at R711 million for 2018/19, increasing to R738 million and R770 million for the MTREF period,

1.3.2 Total operational expenditure be budgeted at R584 million, increasing to R586 million and increasing to R614 million for the MTREF period,

1.3.3 Total capital expenditure be budgeted at R 200 million, reducing to R144 million and reducing to R136 million for the MTREF period,

1.3.4 That EXCO support and recommend to Council the approval and implementation of the draft budget related policies from 1 July 2018,

- The following budget related policies are made available for review;

1.3.4.1 Asset management policy

1.3.4.2 Borrowing Policy

1.3.4.3 The credit control and debt collection policy.

1.3.4.4 Budget policy

1.3.4.5 Virement policy

1.3.4.6 Cash management and investment policy

1.3.4.7 Tariff f policy

1.3.4.8 Indigent management policy

1.3.4.9 Property rates policy

1.3.4.10 Supply Chain Management Policy

1.3.4.11 Cost Containment Policy

1.3.5 That EXCO recommend to Council to approve the draft reviewed tariffs to be implemented from 1 July 2018 for billing purposes,

1.3.6 That the draft budget for the financial year 2018/19 be submitted to National and Provincial Treasury and relevant stakeholders in the prescribed format.

1.3.7 That the annual budget for 2018/19 be placed on the Fetakgomo Tubatse Municipality website as prescribed by MFMA section 75(1).

1.4 EXECUTIVE SUMMARY

Fetakgomo Tubatse Municipality local municipality has in preparation and compilation of this budget complied with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets.

The budget document must be read together with the Integrated Development Plan (IDP) and the Service Delivery and Budget Implementation Plan (SDBIP) to gain a full understanding of its intentions.

Domestic GDP growth for 2016 was forecasted at 0.9 per cent at the time of the 2016 Budget and it has since been revised to 0.5 per cent. It is anticipated that factors such as a more reliable electricity supply, improved labour relations, low inflation, a recovery in business and consumer confidence, stabilising commodity prices and stronger global growth will increase growth to 2.2 per cent by 2019. Furthermore, the country has experienced a decline in mining growth and weakened agricultural outputs as a result of the drought while growth in transport and telecommunications, electricity, gas and water have declined because of weakened demand.

These economic challenges will continue to pressurise municipal revenue generation and collection hence a conservative approach is advised for projecting revenue. Municipalities will have to improve their efforts to limit non-priority spending and to implement stringent cost containment measures.

The following headline CPI inflation forecasts were taken into consideration during budget preparation process and Medium Term Revenue and Expenditure Framework as gazette by National Treasury.

2016/17-2020/21 **Fiscal year**	**2016/17**	**2017/18**	**2018/19**	**2019/20**	**2020/21**
Actual		**Estimate**		**Forecast**	
CPI Inflation	6.3%	5.4%	5.2%	5.5%	5.5%
Real GDP growth	0.9%	1.0%	1.5%	1.8%	2.1%

This is the inflation targets and forecasts of the South African Reserve Bank (SARB

The municipality has taken these projections into account in preparing this budget. We become more conservative in our revenue collection rates while expecting the community to demand more assistance from the municipality.

The budget is under pressure where expenditure has outpaced income resulting in an unsustainable financial trajectory. The budget deficit will be funded by accumulated funds from savings and unspent funds in the previous years. The municipality will have enough resources to provide for provisions, current liabilities and cash backing of unspent conditional grants. The budget deficit will ease in the next financial year 2019/2020 and budget a net surplus in the 2020/2021 budget year.

OVERVIEW OF THE 2019 BUDGET

The municipality has little room to make choices as the budget continues to be under pressure due to slow or little revenue growth while the cost of doing business increases exponentially.

The budget is intended to strengthen municipal operations such institutional development and transformation, good governance, improving the financial viability, basic service delivery and spatial planning.

The operating budget is pushed up by input costs such as electricity, cleaning and maintenance costs as a result of added building constructed over the last few years.

Furthermore community needs continues to grow demanding for contribution to projects as outlined in the IDP.

1.5 OPERATING BUDGET FRAMEWORK

Fetakgomo Tubatse Municipality local municipality has in preparation and compilation of this budget compiled with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009, the provisions of the MFMA, the provisions of the MSA and various budget circulars which guide the process, content and the format of municipal budgets.

The following assumptions were used in compiling the budget;

- Consumer price inflat6ion forecast is at 5,3 per cent increasing to 5,4 and 5,5 over the MTREF

- Surplus cash is invested in capital expenditure programmes in 2019 reducing over the MTREF.
- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure as in section 18 of MFMA;
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centres to minimize wastage, maximize efficient and accelerate service delivery;
- Reprioritization of expenditure programmes to curb the growing personnel expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set to ensure that the budget is funded.
- Follow the national guide on salary and CPI projections.

Table 1: Consolidated Overview

AREA	AUDITED OUTCOMES 2017	CURRENT YEAR 2018 ORIGINAL BUDGET	CURRENT YEAR 2018 AJUSTED BUDGET	CURRENT YEAR 2018 FULL YEAR FORECAST	2018/19 MTREF BUDGET 2018/19	2018/19 MTREF BUDGET 2018/19	2018/19 MTREF BUDGET 2018/19
TOTAL REVENUE	***544,137,468***	***633,801,914***	***619,901,913***	***619,901,913***	***711,282,882***	***738,401,959***	***770,242,965***
TOTAL EXPENDITURE	**(412,484,560)**	**(574,247,117)**	**(633,096,013)**	**(633,096,013)**	**(584,959,428)**	**(586,532,402)**	**(614,547,434)**
CAPEX - OWN FUNDS	8,512,515	58,960,000	62,395,412	62,395,412	64,590,000	13,635,000	9,781,750
CAPEX MIG	104,970,490	81,478,401	111,976,360	111,976,360	86,331,250	91,356,250	96,780,137
CAPEX INEP	-	10,000,000	-	-	50,000,000	40,000,000	30,000,000
TOTAL CAPEX	**(113,483,005)**	**(150,438,401)**	**(174,371,772)**	**(174,371,772)**	**(200,921,250)**	**(144,991,250)**	**(136,561,887)**
SURPLUS/(DEFICIT)	***18,169,903***	***(90,883,604)***	***(187,565,872)***	***(187,565,872)***	***(74,597,795)***	***6,878,306***	***19,133,644***

- Total revenue anticipated is R 711 million for 2018/19, increasing to R738 million and R770 million for the MTREF period,
- Total operational expenditure is R584 million, increasing to R 586 million and increasing to R 614 million for the MTREF period,
- Total capital expenditure is R 200 million, decreasing to R144 million and decreasing to R136 million for the MTREF period,
- These resulted in the deficit of R 74 million for the 2018/19 financial year while a surplus of R6, 8 million and R 19 million for the two outer years is anticipated.
- Accelerated spending is planned for the 2018/19 financial year to address the service delivery backlog while the two outer years will see a slight decrease in spending, and
- The deficit of R 74 million will be funded by savings from 2017/18 financial year which will emanate from cost containment measures for operational expenditure.
- It should be noted that the deficit is mainly attributable to non – cash transactions such as Depreciation of assets and provisions for impairments of debtors book.
- Depreciation is budgeted for at R 78 million and Provision of doubtful debts is budget at R32 million for 2018/19 financial year.

1.6 OPERATING REVENUE FRAMEWORK

Fetakgomo Tubatse Municipality to improve the quality of services provided to its citizens it needs to generate the required income. In these tough economic times strong revenue management is fundamental to the financial stability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence the difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues. The receivers of our services have an obligation to pay for the services they receive so that the municipality continues to offer such services.

The municipality's revenue strategy is built around the following key components;

- National treasury's key guidelines and macroeconomic policy;
- Growth in the municipality's continued economic development
- Efficient revenue management, which aims to ensure that billed revenue is collected
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by calculating the revenue requirement of each service;
- The municipality's property rates policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004)(MPRA)
- The municipality's indigent policy and rendering of free basic services; and
- Tariff policies of the municipality

Table 2: Consolidated Revenue Overview

LIM476 Fetakgomo-Tubatse - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source											
Property rates	2	–	–	107,248	123,856	123,856	123,856	–	144,058	152,702	161,836
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	14,209	11,479	11,479	11,479	–	11,570	12,264	13,000
Service charges - other											
Rental of facilities and equipment				271	575	575	575		615	646	685
Interest earned - external investments				9,039	11,519	11,519	11,519		12,210	12,943	13,719
Interest earned - outstanding debtors					11,719	11,719	11,719		12,513	13,264	14,060
Dividends received								–			
Fines, penalties and forfeits				3,214	14,436	14,436	14,436		2,533	2,685	2,846
Licences and permits				7,160	13,846	13,846	13,846		14,114	14,768	14,527
Agency services					4,274	3,919	3,919		4,531	4,803	5,091
Transfers and subsidies				272,066	352,892	329,513	329,513		414,936	424,629	437,720
Other revenue	2	–	–	25,960	3,342	3,697	3,697	–	3,329	3,534	2,477
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		**–**	**–**	**439,167**	**547,939**	**524,559**	**524,559**	**–**	**620,408**	**642,237**	**665,960**

Property rates

Property rates collection is estimated at **78 per cent** and a provision of **22 per cent** has been made for bad debt. This is based on the trend over the past year.

The projected billing has also taken into account the collection trends and revenue forgone over the past years.

Traffic function

Traffic function which has been fully devolved to the municipality is the second most collectible revenue source following grants. The traffic station has been completed and operational.

Grant funding

Revenues from the government grants; equitable share, Municipal Finance Management Grant (FMG), Intergrated National Electricity Grant (INEG) , Municipal Infrastructure Grant and EPWP incentive Grant are reliable and constitute **71 per cent** of the budgeted revenue. This means only less than **29 per cent** of the revenue may fluctuate giving the municipality certainty on its expenditures and better planning.

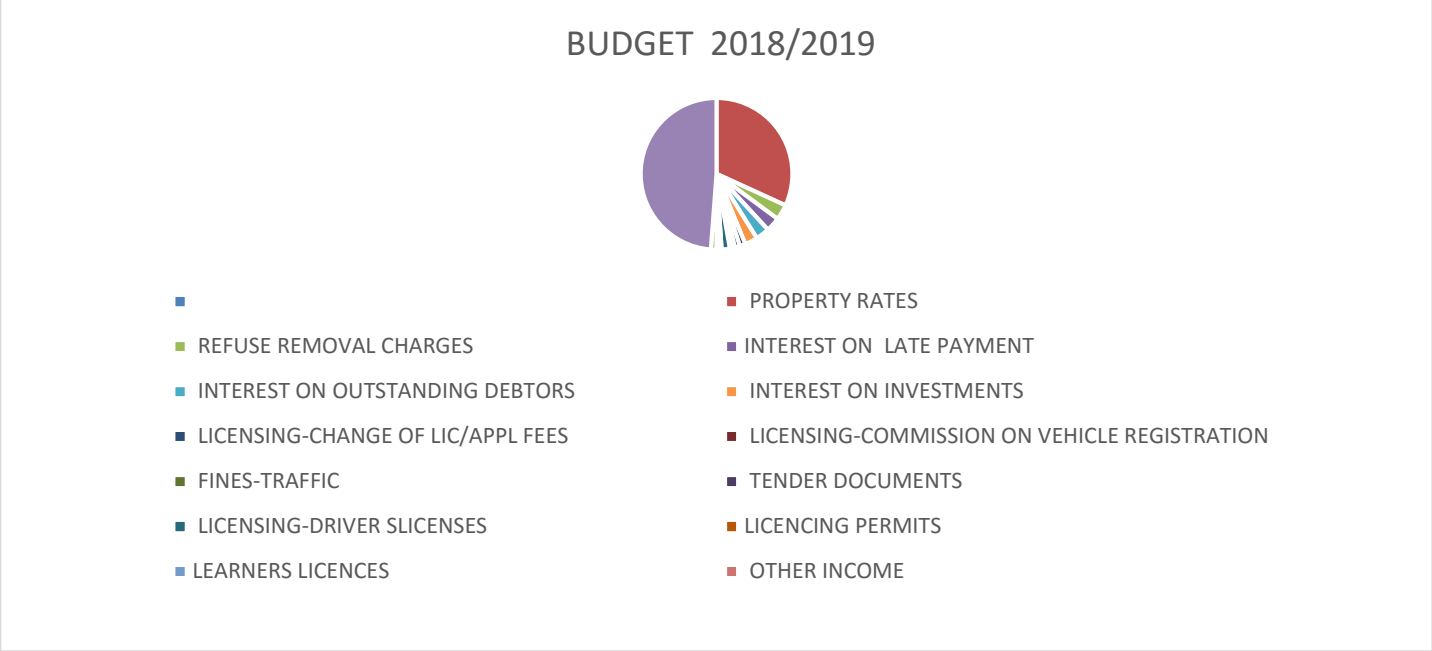
Table 3 : Grant Receipts

LIM476 Fetakgomo-Tubatse - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		–	–	**272,066**	**342,892**	**342,892**	**342,892**	**365,026**	**384,724**	**407,822**
Local Government Equitable Share				256,467	333,002	333,002	333,002	4,301	4,561	4,835
Finance Management				3,635	4,045	4,045	4,045	359,356	378,699	401,421
EPWP Incentive				2,121	1,279	1,279	1,279	1,369	1,464	1,567
Municipal Demarcation Transition				9,843	4,566	4,566	4,566			
Provincial Government:		–	–	–	–	–	–	–	–	–
Municipal Demarcation Transition										
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Operating Transfers and Grants	5	–	–	**272,066**	**342,892**	**342,892**	**342,892**	**365,026**	**384,724**	**407,822**
Capital Transfers and Grants										
National Government:		–	–	**104,970**	**95,863**	**85,863**	**85,863**	**140,875**	**136,165**	**131,935**
Municipal Infrastructure Grant (MIG)				104,970	85,863	85,863	85,863	90,875	96,165	101,935
ENEG				–	10,000	–	–	50,000	40,000	30,000
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]										
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Capital Transfers and Grants	5	–	–	**104,970**	**95,863**	**85,863**	**85,863**	**140,875**	**136,165**	**131,935**
TOTAL RECEIPTS OF TRANSFERS & GRANTS		–	–	**377,037**	**438,755**	**428,755**	**428,755**	**505,901**	**520,889**	**539,757**

- Revenue from grants and subsidies amounts to R505 million for 2018/19, the major categories being the following:
  - Equitable share R 359 million,
  - Municipal Infrastructure Grant (MIG) funding of R86 million,
  - Integrated National Electrification Grant (INEG) of R50 million

Chart 1: Revenue per source chart



The graph indicates different categories regarded as revenue.

1.7 OPERATING EXPENDITURE FRAMEWORK

The municipality's expenditure framework for 2018/2019 budget and MTREF is informed by the following;

- Review and prioritisation of expenditure programmes based on impact assessment
- Funding of the budget over the medium term as informed by section 18 and 19 of the MFMA;
- Additional human resources will only be considered as a last resort;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services;
- Salary increases budgeted at 7 per cent which 0,5 per cent above what National Treasury project.
- While the operating expenses are rising annually, the budget is considering various ways of reducing recurring expenditure by promoting the green economy, monitoring travelling expensive and removing the nice to have altogether.
- Service delivery programmes have being evaluated and additional funds provided where necessary.
- All revenue projections are based on trends except where the revenue from national or provincial government in which case has been gazetted.
- Funding for capital expenditure takes into account the availability of funding.

Table *4: Summary of operating expenditure by standard classification item*

LIM476 Fetakgomo-Tubatse - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Expenditure By Type											
Employee related costs	2	–	–	124,147	163,899	184,129	184,129	–	176,276	188,562	201,762
Remuneration of councillors				23,358	24,099	31,246	31,246		32,022	34,263	36,662
Debt impairment	3			(17,283)	30,000	32,586	32,586		32,100	34,347	36,751
Depreciation & asset impairment	2	–	–	95,739	90,000	55,351	55,351	–	8,239	8,816	9,433
Finance charges				2,667	1,725	1,725	1,725		1,846	1,975	2,114
Bulk purchases	2	–	–	154	–	–	–	–	–	–	–
Other materials	8			50,099	72,748	124,068	124,065		115,419	102,746	97,929
Contracted services		–	–	50,995	79,838	72,559	72,559	–	80,542	86,344	93,402
Transfers and subsidies		–	–	5,465	4,000	5,500	5,500	–	5,000	5,350	5,725
Other expenditure	4, 5	–	–	77,142	117,938	125,931	125,930	–	133,516	124,128	130,771
Loss on disposal of PPE											
Total Expenditure		**–**	**–**	**412,485**	**584,247**	**633,096**	**633,092**	**–**	**584,960**	**586,532**	**614,548**

- Total operational budget is **R584 million**, incrasing to **R586 million** and increasing to **R614 million** over the MTREF period, the highest contributors to the operational expenditure for 2016/17 are:
    - Employee related costs of R178 million (31%),
    - General Expenses R168 million (29%),
    - Depreciation of assets R78 million (13%),
    - Repairs and Maintenance R45 million (8%),
    - Provision for doubtful debts R32 million (5%), and
    - Remuneration of Councillors R31 million (5%).

The operational expenditure budgets for each department are summarised below:

The detailed breakdown for the budgeted operational expenditure are attached in the detailed budget.

DEVELOPMENT PLANNING (DVP)

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	11,987,017	12,826,108	13,723,936
General Expenses	19,189,751	8,089,434	8,442,194
TOTAL	**31,176,768**	**20,915,542**	**22,166,130**

LOCAL ECONOMIC DEVELOPMENT (LED)

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	4,988,463	5,337,654	5,711,290
General Expenses	6,907,450	6,888,972	7,159,350
Leave provision	260,459	278,692	298,200
TOTAL	**12,156,372**	**12,505,318**	**13,168,840**

COMMUNITY SERVICES

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	46,706,356	49,965,100	53,462,657
General expenses	8,479,791	9,086,378	9,744,024
Repairs and maintenance	1,300,000	1,366,000	1,435,920
Contracted Services (Refuse removal)	10,000,000	10,700,000	11,449,000
Provision for doubtful debts for refuse	2,767,796	2,961,541	3,168,849
Leave provision	145,631	155,825	166,733
TOTAL	**69,399,574**	**74,234,844**	**79,427,183**

TECHNICAL SERVICES

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	24,097,222	25,730,965	27,532,132
General Expenses	15,146,001	16,206,221	17,340,658
Repairs and maintenance	37,600,000	23,282,306	16,776,981
Depreciation	70,250,000	71,391,000	72,539,800
Leave pay provision	60,680	64,927	69,472
TOTAL	**147,153,903**	**136,675,419**	**134,259,043**

MUNICIPAL MANAGER

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	15,513,164	16,599,085	17,761,021
General Expenses	11,481,943	12,285,680	13,145,677
Leave pay provision	72,816	77,912.73	83,366.63
TOTAL	**27,067,923**	**28,962,677**	**30,990,065**

BUDGET AND TREASURY

DESCRIPTION	2018/2019	2019/20	2020/21
Employee related costs	30,175,741	32,288,043	34,548,205
General Expenses	30,372,124	32,498,173	34,773,045
Leave pay provision	91,592	98,003	104,864
Depreciation	8,239,000	8,815,730	9,432,831
Provision for doubtful debts	32,100,000	34,347,000	36,751,290
TOTAL	**100,978,457**	**108,046,949**	**115,610,235**

CORPORATE SERVICES

DESCRIPTION	2018/2019	2019/20	2020/21
Remuneration of Councilors	31,624,971	33,838,719	36,207,429
Employee related costs	45,627,413	48,821,332	52,238,826
General Expenses	76,469,250	80,792,907	86,513,194
Leave pay provision	286,167	306,198.93	327,633
Repairs and maintenance	6,268,631	6,706,393	7,175,841
Lease of Municipal buildings	19,800,000	21,780,000	23,958,000
Lease of Yellow Fleet	13,000,000	13,000,000	13,000,000
Electricity related costs	3,950,000	4,226,500.00	4,522,355.00
TOTAL	**197,026,432**	**209,472,050**	**223,943,278**

Key expenditure programmes for implementation include;

- Continued implementation of Expanded Public Works Programme which employees at least **232 people from poor families**.
- Strengthening of the ward committee system of local government through re-training and skilling, provision of tools of trade and payment of stipends.
- Programmes that improve the conditions of youth, people with disabilities, the elderly, children and women.
- Provision of bursaries to needy and deserving learners.
- Support of sport and arts programmes
- Support of local entrepreneurs and cooperative through capital injection.
- Improving measures to prevent fraud, risk management and improve governance.
- Improvement of the revenue collection through better and improved billing systems
- Provision of funds to strengthen the traffic management and the licensing divisions
- Improvement of the refuse removal service through provision of adequate assets and infrastructure for effective collection.
- Allocation for free basic electricity to needy households in line with the municipality's indigent management policies.
- Support of local farming initiatives, tourism,youth, people with disability and local economic development.

1.8 REMUNERATION OF COUNCILLORS AND EXECUTIVE MANAGEMENT

LIM476 Fetakgomo-Tubatse - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior manager

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4		505,292	168,431	56,496			730,218
Chief Whip			473,713	157,904	50,076			681,693
Executive Mayor			631,616	30,816	210,539			872,971
Deputy Executive Mayor								–
Executive Committee			2,991,795	997,265	436,774			4,425,835
Total for all other councillors			16,375,270	2,931,013	5,607,972			24,914,254
Total Councillors	8	–	**20,977,686**	**4,285,428**	**6,361,857**			**31,624,971**

Councillor remuneration is in line with the upper limits as determined by the minister of Cooperative Governance and Traditional Affairs budgeted at **R31 million.**

1.9 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote

Table 6: Consolidated Overview of Capital Expenditure Funding

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional											
Governance and administration		–	–	**3,771**	**4,020**	**5,270**	–	–	**8,200**	**6,235**	**4,282**
Executive and council											
Finance and administration				3,771	4,020	5,270			8,200	6,235	4,282
Internal audit											
Community and public safety		–	–	**7,051**	**45,345**	**21,146**	–	–	**29,750**	**30,512**	**13,000**
Community and social services				2,852	25,500	1,500			5,650	1,800	1,000
Sport and recreation				4,199	10,345	12,169			17,000	25,212	10,000
Public safety					9,500	7,477			7,100	3,500	2,000
Housing											
Health											
Economic and environmental services		–	–	**102,666**	**90,074**	**118,956**	–	–	**94,371**	**56,144**	**73,780**
Planning and development				1,625	6,000	8,849			3,950		
Road transport				101,041	84,074	110,107			90,421	56,144	73,780
Environmental protection											
Trading services		–	–	–	**1,000**	**19,000**	–	–	**68,600**	**52,100**	**45,500**
Energy sources						5,500			55,000	52,000	45,000
Water management											
Waste water management											
Waste management					1,000	13,500			13,600	100	500
Other											
Total Capital Expenditure - Functional	3	–	–	**113,487**	**140,438**	**164,372**	–	–	**200,921**	**144,991**	**136,562**
Funded by:											
National Government					81,478	95,342			140,875	103,075	93,582
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	–	–	–	**81,478**	**95,342**	–	–	**140,875**	**103,075**	**93,582**
Public contributions & donations	5										
Borrowing	6										
Internally generated funds					58,960	69,030			60,046	41,916	42,980
Total Capital Funding	7	–	–	–	**140,438**	**164,372**	–	–	**200,921**	**144,991**	**136,562**

Performance indicators for capital budget

The Capital budget has three areas:

- Own funding for Capital Expenditure,
- Municipal Infrastructure Grant (MIG), and
- Integrated National Electrification Programme (INEP).

The table below is a summary of the capital budget:

DESCRIPTION	BUDGET 2018/ 2019	BUDGET 2019/ 2020	BUDGET 2020/2021
CAPEX - OWN FUNDS	64,590,000	13,635,000	9,781,750
CAPEX MIG	86,331,250	91,356,250	96,780,137
CAPEX INEP	50,000,000	40,000,000	30,000,000
TOTAL CAPEX	**200,921,250**	**144,991,250**	**136,561,887**

The table below is a list of all Capital projects that will be funded by own funds:

Item Description	**BUDGET 2018/2019**	**BUDGET 2019/2020**	**BUDGET 2020/2021**
FEASIBILITY STUDY WATER & ELECTRICITY AUTHORITY	1,500,000	-	-
TOWNSHIP ESTABLISHMENT - Hoeraroep	2,000,000	-	-
TOWNSHIP ESTABLISHMENT - Aapiesdoorndraai	1,950,000	-	-
FACILITATION OF DEVELOPMENT BURGERSFORTSTADIUM	500,000	-	-
PURCHASE OF TRAFFIC VEHICLE	1,600,000	-	-
PURCHASE OF LANDFILL SITE	6,000,000	-	-
REHABILITATION AND CLOSURE OF BURGERSFORT LANDFILL SITE	7,000,000	-	-
CONTRUCTION OF PRAKTISEER LISENCING OFFICES	2,000,000	1,500,000	1,000,000
PURCHASE OF WASTE SKIP AND STREET BINS	500,000	100,000.00	500,000
DEVELOPMENT OF TRANSFER STATION	3,000,000	2,000,000	1000,000
DEVELOPMENT OF REGIONAL CEMETERIES	1,500,000	1,000,000	-
CLEANING EQUIPMENT	500,000	535,000	561,750
FURNITURE /OFFICE EQUIPMENTS	700,000	500,000	500,000
COMPUTER HARDWARES	1,000,000	500,000	400,000
WIFI CONNECTION TO MUNICIPAL LIABRARIES AND APEL REGIONAL OFFICES	1,000,000	500,000	400,000
REFURBISHMENT OF MUNICIPAL BUILDINGS	2,000,000	2,200,000	2,420,000
DEVELOPMENT OF INFRASTRUCTURE MASTER PLAN	500,000		

Item Description	BUDGET 2018/2019	BUDGET 2019/2020	BUDGET 2020/2021
PLANNING ON N1 ROAD FROM BOTHASHOEK T JUNCTION TO RIVER CROSS	1,500,000	-	-
PLANNING ON APPIESDROORING TO MANOKE ROAD	1,500,000	-	-
PLANNING OF ROADS TO TRIBAL AUTHORITIES	3,000,000	-	-
DEVELOPMENT OF FIRE PLANS	500,000	-	-
LINKING GIS WITH BILLING SYSTEM	1,000,000	-	-
CONSTRUCTION OF GUARDROOM BURGERSFORT RECREATIONAL PARK	250,000	-	-
REHABILITATION OF APEL RECREATIONAL PARK	500,000	800,000	1,000,000
CONSTRUCTION SPRAY PARK AT BURGERSFORT PARK	1,000,000	-	-
PURCHASE OF GRASS CUTTING TRACTOR	650,000	-	-
CEMETRY MANAGEMENT SYSTEM	100,000	-	-
PURCHASE OF WASTE LITER / PICKERS	100,000	-	-
PURCHASE OF DISASTER VEHICLES	500,000	-	-
NEW OFFICE ACCOMODATION FEASIBILITY STUDY	1,000,000	2,000,000	
FEASIBILITY STUDY ON APEL REGIONAL CEMETRY	300,000	-	-
REHABILITATION OF BURGERSFORT TAXI RANK	350,000	-	-
CONSTRUCTION STORMWATER DRAINAGE	2,000,000	-	-
NCHABELENG COMMUNITY HALLS INTERNAL STREET(TRIBAL HALLS)	2,000,000	-	-
NKWANA COMMUNITY HALLS INTERNAL STREET(TRIBAL HALLS)	2,000,000	-	-
SEROKA COMMUNITY HALLS INTERNAL STREET (TRIBAL HALLS)	2,000,000	-	-
STRYDKRAAL COMMUNITY HALLS INTERNAL STREET(TRIBAL HALLS)	2,000,000	-	-
INDIA COMMUNTY HALLS INTERNAL STREET(TRIBAL HALLS)	2,000,000	-	-

Item Description	BUDGET 2018/2019	BUDGET 2019/2020	BUDGET 2020/2021
GA RADINGWANA TO SEKHUKHUNE COLLEGE INTERNAL STREET	1,890,000	2,000,000	2,000,000
MUNICIPAL FACILITIES INTERNAL STREET - STRYDKRAAL COMMUNITY HALL	1,700,000	-	-
MUNICIPAL FACILITIES INTERNAL STREET - MOHLALETSE COMMUNITY HALL	1,500,000	-	-
MUNICIPAL FACILITIES INTERNAL STREET - MPHANAMA COMMUNITY HALL	1,500,000	-	-
ESTABLISHMENT OF MUNICIPAL CONTROL ROOM	500,000	-	-
TOTAL ASSETS FROM OWN FUNDS	**64,590,000**	**13,635,000**	**9,781,750**

8.1 CAPEX FROM MIG

The table below is a list of MIG projects as per draft MIG implementation plan submitted to COHGSTA.

Item Description	BUDGET 2018/2019	BUDGET 2019/2020	BUDGET 2020/2021
ASSETS FROM GRANTS AND SUBSIDIES			
MIG MAPODILESPORTS FACILITIES PHASE 2	15,500,000	12,230,000	
MIG - MOTODI SPORTS COMPLEX	1,000,000	12,982,232	10,000,000
MIG-TUBATSEHIGHMASTLIGHTS	5,000,000	12,000,000	15,000,000

Item Description	BUDGET 2018/2019	BUDGET 2019/2020	BUDGET 2020/2021
MIG - TUKAKGOMO ACCESS ROAD	8,300,000	-	-
MIG - ACCESS BRIDGE-LEFAHLA	7,651,906	-	
MIG - THOKWANE ACCESS ROAD	2,000,000		
MIG - LEBOENGACCESSROAD	11,500,000	9,000,000	-
MIG - ACCESS BRIDGE-GAMALWANE	2,394,700		
MIG-CONSTRUCTIONOF PRAKTISEERSTORMWATER DRAINAGE		1,500,000	15,000,000
MIG - MAGAKALA ACCESS BRIDGE	12,100,000	5,000,000	10,000,000
MAGOTWANENG ACCESS BRIDGE	11,900,000	5,000,000	10,000,000
MIG- PRAKTISEER LIBRARY		10,000,000	12,000,000
MIG - MASHUNG INTERNAL STREET	6,984,644	4,000,000	10,530,000
MIG - GADEBEILA TO MOHLALETSE INTERNAL STREET	1,000,000	10,400,000	7,000,000
MIG - STRYDKRAAL A TO THOBEHLALE INTERNAL STREET	1,000,000	9,244,018	7,250,137
TOTAL ASSETS FROM GRANTS AND SUBSIDIES	**86,331,250**	**91,356,250**	**96,780,137**

1.10. Annual Budget Tables-Parent Municipality

The following pages presents the main budget tables as required in terms of section 8 of the municipal budget and reporting regulations. These tables set out the municipality's 2018/19 budget and MTREF as approved by Council. Each table is accompanied by explanatory note on the next page.

Annual Budget Tables

LIM476 Fetakgomo-Tubatse - Table A1 Budget Summary

Description	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Financial Performance										
Property rates	–	–	107,248	123,856	123,856	123,856	–	144,058	152,702	161,836
Service charges	–	–	14,209	11,479	11,479	11,479	–	11,570	12,264	13,000
Investment revenue	–	–	9,039	11,519	11,519	11,519	–	12,210	12,943	13,719
Transfers recognised - operational	–	–	272,066	352,892	329,513	329,513	–	414,936	424,629	437,720
Other own revenue	–	–	36,605	48,193	48,192	48,192	–	37,634	39,700	39,685
Total Revenue (excluding capital transfers and contributions)	–	–	439,167	547,939	524,559	524,559	–	620,408	642,237	665,960
Employee costs	–	–	124,147	163,899	184,129	184,129	–	176,276	188,562	201,762
Remuneration of councillors	–	–	23,358	24,099	31,246	31,246	–	32,022	34,263	36,662
Depreciation & asset impairment	–	–	95,739	90,000	55,351	55,351	–	8,239	8,816	9,433
Finance charges	–	–	2,667	1,725	1,725	1,725	–	1,846	1,975	2,114
Materials and bulk purchases	–	–	50,253	72,748	124,068	124,065	–	115,419	102,746	97,929
Transfers and grants	–	–	5,465	4,000	5,500	5,500	–	5,000	5,350	5,725
Other expenditure	–	–	110,855	227,775	231,076	231,075	–	246,158	244,820	260,924
Total Expenditure	–	–	412,485	584,247	633,096	633,092	–	584,960	586,532	614,548
Surplus/(Deficit)	–	–	26,682	(36,308)	(108,537)	(108,533)	–	35,448	55,705	51,412
Transfers and subsidies - capital (monetary alloc	–	–	104,971	85,863	95,342	95,342	–	90,875	96,165	101,935
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	–	–	131,653	49,555	(13,194)	(13,191)	–	126,323	151,870	153,347
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	–	–	131,653	49,555	(13,194)	(13,191)	–	126,323	151,870	153,347
Capital expenditure & funds sources										
Capital expenditure	–	–	113,487	140,438	164,372	–	–	200,921	144,991	136,562
Transfers recognised - capital	–	–	–	81,478	95,342	–	–	140,875	103,075	93,582
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	58,960	69,030	–	–	60,046	41,916	42,980
Total sources of capital funds	–	–	–	140,438	164,372	–	–	200,921	144,991	136,562
Financial position										
Total current assets	–	–	453,794	300,562	300,562	300,562	–	422,614	273,363	470,523
Total non current assets	–	–	2,386,301	1,530,143	1,530,143	1,530,143	–	2,496,319	2,613,010	2,618,845
Total current liabilities	–	–	183,159	44,741	44,741	44,741	–	133,168	127,327	121,693
Total non current liabilities	–	–	61,716	50,104	50,104	50,104	–	50,417	50,820	51,319
Community wealth/Equity	–	–	2,595,219	1,735,861	1,735,861	1,735,861	–	2,735,348	2,708,226	2,916,356
Cash flows										
Net cash from (used) operating	–	–	128,985	96,444	72,075	–	–	13,274	85,604	83,537
Net cash from (used) investing	–	–	(110,753)	(140,438)	(140,438)	–	–	(110,046)	(48,826)	(34,627)
Net cash from (used) financing	–	–	(911)	(1,100)	(1,100)	–	–	–	–	–
Cash/cash equivalents at the year end	–	–	208,341	163,246	138,877	–	–	144,002	180,780	229,689
Cash backing/surplus reconciliation										
Cash and investments available	–	–	208,341	130,956	130,956	130,956	–	136,175	145,854	156,305
Application of cash and investments	–	–	91,454	(44,800)	(44,801)	43,739	–	(83,529)	59,408	(115,517)
Balance - surplus (shortfall)	–	–	116,886	175,756	175,757	87,217	–	219,704	86,447	271,822
Asset management										
Asset register summary (WDV)	–	–	2,222,869	1,329,027	1,982,754	–		2,496,319	2,613,010	2,618,845
Depreciation	–	–	–	90,000	–	–		–	–	–
Renewal of Existing Assets	–	–	–	–	–	–		–	–	–
Repairs and Maintenance	–	–	–	72,748	124,513	124,513		115,419	101,746	97,929
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	4,900	4,900	4,900	5,050	5,050	5,353	5,702
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

Explanatory notes to MBRR table A1-Budget Summary

1. *Table A1 is a budget summary and provides a concise overview of the budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).*
2. *The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.*
3. *Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessments of the financial performance, financial position and cash flow budgets, along with the capital budget. The budget summary provides the key information in this regard;*
    a. *The operating surplus/deficit (after total expenditure) is positive over the MTREF*
    b. *Capital expenditure is balanced by capital by capital funding sources, of which*
        i. *Transfers recognised is reflected on the financial performance budget*
        ii. *Borrowing is incorporated in the net cash from financing on the cash flow budget*
        iii. *Internally generated funds are financed from a combination of the current operating surplus and accumulated cash backed surplus from previous years. The amount is incorporated in the net cash from investing on the cash flow budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital budget.*
4. *Municipality continue to cater for free basic services to the indigent residents. In addition, the municipality continues to make progress in addressing service delivery backlogs.*

LIM476 Fetakgomo-Tubatse - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue - Functional										
Governance and administration		–	–	**413,990**	**502,805**	**490,705**	**490,705**	**534,521**	**564,376**	**595,862**
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		–	–	413,990	502,805	490,705	490,705	534,521	564,376	595,862
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		–	–	**10,680**	**22,072**	**22,072**	**22,072**	**23,145**	**24,360**	**25,787**
Community and social services		–	–	24	1,880	1,880	1,880	1,880	2,012	2,152
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	10,656	20,192	20,192	20,192	21,265	22,349	23,634
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	**105,259**	**97,355**	**95,555**	**95,555**	**141,843**	**137,185**	**133,017**
Planning and development		–	–	288	1,492	1,492	1,492	968	1,020	1,082
Road transport		–	–	104,970	95,863	94,063	94,063	140,875	136,165	131,935
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	**14,209**	**11,570**	**11,570**	**11,570**	**11,774**	**12,480**	**13,229**
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	14,209	11,570	11,570	11,570	11,774	12,480	13,229
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	–	–	**544,137**	**633,802**	**619,902**	**619,902**	**711,283**	**738,402**	**767,895**
Expenditure - Functional										
Governance and administration		–	–	**261,636**	**359,160**	**358,145**	**358,141**	**325,180**	**346,597**	**370,666**
Executive and council		–	–	41,289	63,157	76,253	76,253	71,872	76,903	82,286
Finance and administration		–	–	220,348	296,003	281,892	281,888	253,309	269,694	288,381
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		–	–	**54,257**	**44,968**	**54,929**	**54,929**	**51,921**	**55,533**	**59,416**
Community and social services		–	–	54,257	23,194	31,193	31,193	30,161	32,236	34,467
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	–	21,774	23,736	23,736	21,760	23,296	24,949
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	**96,591**	**137,982**	**196,782**	**196,782**	**190,380**	**165,701**	**164,454**
Planning and development		–	–	15,755	29,955	35,879	35,879	43,333	29,141	30,318
Road transport		–	–	80,836	108,026	160,903	160,903	147,047	136,560	134,136
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	**42,137**	**23,241**	**23,241**	**17,479**	**18,702**	**20,012**
Energy sources		–	–	–	10,000	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	32,137	23,241	23,241	17,479	18,702	20,012
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	–	–	**412,485**	**584,247**	**633,096**	**633,092**	**584,960**	**586,532**	**614,548**
Surplus/(Deficit) for the year		–	–	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**126,323**	**151,870**	**153,347**

LIM476 Fetakgomo-Tubatse - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote	1									
Vote 1 - Executive and council		–	–	413,990	502,805	490,705	490,705	534,521	564,376	595,862
Vote 2 - Finance and Adnministration		–	–	10,680	22,072	22,072	22,072	23,145	24,360	25,787
Vote 3 - Economic and Environmental Services		–	–	105,259	97,355	95,555	95,555	141,843	137,185	133,017
Vote 4 - Trading Services		–	–	14,209	11,570	11,570	11,570	11,774	12,480	13,229
Vote 5 - Waste management		–	–	–	–	–	–	–	–	–
Vote 6 - [NAME OF VOTE 6]		–	–	–	–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**–**	**–**	**544,137**	**633,802**	**619,902**	**619,902**	**711,283**	**738,402**	**767,895**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive and council		–	–	269,750	359,160	358,145	358,141	325,180	346,597	370,666
Vote 2 - Finance and Adnministration		–	–	46,144	44,968	54,929	54,929	51,921	55,533	59,416
Vote 3 - Economic and Environmental Services		–	–	96,591	137,982	196,782	196,782	190,380	165,701	164,454
Vote 4 - Trading Services		–	–	–	42,137	23,241	23,241	17,479	18,702	20,012
Vote 5 - Waste management		–	–	–	–	–	–	–	–	–
Vote 6 - [NAME OF VOTE 6]		–	–	–	–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**–**	**–**	**412,485**	**584,247**	**633,096**	**633,092**	**584,960**	**586,532**	**614,548**
Surplus/(Deficit) for the year	2	**–**	**–**	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**126,323**	**151,870**	**153,347**

LIM476 Fetakgomo-Tubatse - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source											
Property rates	2	–	–	107,248	123,856	123,856	123,856	–	144,058	152,702	161,836
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	14,209	11,479	11,479	11,479	–	11,570	12,264	13,000
Service charges - other											
Rental of facilities and equipment				271	575	575	575		615	646	685
Interest earned - external investments				9,039	11,519	11,519	11,519		12,210	12,943	13,719
Interest earned - outstanding debtors					11,719	11,719	11,719		12,513	13,264	14,060
Dividends received							–				
Fines, penalties and forfeits				3,214	14,436	14,436	14,436		2,533	2,685	2,846
Licences and permits				7,160	13,846	13,846	13,846		14,114	14,768	14,527
Agency services					4,274	3,919	3,919		4,531	4,803	5,091
Transfers and subsidies				272,066	352,892	329,513	329,513		414,936	424,629	437,720
Other revenue	2	–	–	25,960	3,342	3,697	3,697	–	3,329	3,534	2,477
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		**–**	**–**	**439,167**	**547,939**	**524,559**	**524,559**	**–**	**620,408**	**642,237**	**665,960**
Expenditure By Type											
Employee related costs	2	–	–	124,147	163,899	184,129	184,129	–	176,276	188,562	201,762
Remuneration of councillors				23,358	24,099	31,246	31,246		32,022	34,263	36,662
Debt impairment	3			(17,283)	30,000	32,586	32,586		32,100	34,347	36,751
Depreciation & asset impairment	2	–	–	95,739	90,000	55,351	55,351	–	8,239	8,816	9,433
Finance charges				2,667	1,725	1,725	1,725		1,846	1,975	2,114
Bulk purchases	2	–	–	154	–	–	–	–	–	–	–
Other materials	8			50,099	72,748	124,068	124,065		115,419	102,746	97,929
Contracted services		–	–	50,995	79,838	72,559	72,559	–	80,542	86,344	93,402
Transfers and subsidies		–	–	5,465	4,000	5,500	5,500	–	5,000	5,350	5,725
Other expenditure	4, 5	–	–	77,142	117,938	125,931	125,930	–	133,516	124,128	130,771
Loss on disposal of PPE											
Total Expenditure		**–**	**–**	**412,485**	**584,247**	**633,096**	**633,092**	**–**	**584,960**	**586,532**	**614,548**
Surplus/(Deficit)		**–**	**–**	**26,682**	**(36,308)**	**(108,537)**	**(108,533)**	**–**	**35,448**	**55,705**	**51,412**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)				104,971	85,863	95,342	95,342		90,875	96,165	101,935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		**–**	**–**	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**–**	**126,323**	**151,870**	**153,347**
Taxation											
Surplus/(Deficit) after taxation		**–**	**–**	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**–**	**126,323**	**151,870**	**153,347**
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		**–**	**–**	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**–**	**126,323**	**151,870**	**153,347**
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		**–**	**–**	**131,653**	**49,555**	**(13,194)**	**(13,191)**	**–**	**126,323**	**151,870**	**153,347**

LIM476 Fetakgomo-Tubatse - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional											
Governance and administration		–	–	**3,771**	**4,020**	**5,270**	–	–	**8,200**	**6,235**	**4,282**
Executive and council											
Finance and administration				3,771	4,020	5,270			8,200	6,235	4,282
Internal audit											
Community and public safety		–	–	**7,051**	**45,345**	**21,146**	–	–	**29,750**	**30,512**	**13,000**
Community and social services				2,852	25,500	1,500			5,650	1,800	1,000
Sport and recreation				4,199	10,345	12,169			17,000	25,212	10,000
Public safety					9,500	7,477			7,100	3,500	2,000
Housing											
Health											
Economic and environmental services		–	–	**102,666**	**90,074**	**118,956**	–	–	**94,371**	**56,144**	**73,780**
Planning and development				1,625	6,000	8,849			3,950		
Road transport				101,041	84,074	110,107			90,421	56,144	73,780
Environmental protection											
Trading services		–	–	–	**1,000**	**19,000**	–	–	**68,600**	**52,100**	**45,500**
Energy sources						5,500			55,000	52,000	45,000
Water management											
Waste water management											
Waste management					1,000	13,500			13,600	100	500
Other											
Total Capital Expenditure - Functional	3	–	–	**113,487**	**140,438**	**164,372**	–	–	**200,921**	**144,991**	**136,562**
Funded by:											
National Government					81,478	95,342			140,875	103,075	93,582
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	–	–	–	**81,478**	**95,342**	–	–	**140,875**	**103,075**	**93,582**
Public contributions & donations	5										
Borrowing	6										
Internally generated funds					58,960	69,030			60,046	41,916	42,980
Total Capital Funding	7	–	–	–	**140,438**	**164,372**	–	–	**200,921**	**144,991**	**136,562**

LIM476 Fetakgomo-Tubatse - Table A6 Budgeted Financial Position

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
ASSETS											
Current assets											
Cash				208,341	52,193	52,193	52,193		57,412	63,154	69,469
Call investment deposits	1	–	–	–	78,762	78,762	78,762	–	78,762	82,701	86,836
Consumer debtors	1	–	–	129,666	157,786	157,786	157,786	–	165,675	–	173,959
Other debtors				66,024	7,452	7,452	7,452		66,024	72,626	79,889
Current portion of long-term receivables				48,469	2,012	2,012	2,012		53,316	53,316	58,648
Inventory	2			1,294	2,357	2,357	2,357		1,424	1,566,018.30	1,723
Total current assets		–	–	**453,794**	**300,562**	**300,562**	**300,562**	–	**422,614**	**273,363**	**470,523**
Non current assets											
Long-term receivables											
Investments											
Investment property				162,495	149,335	149,335	149,335		162,495	162,495	162,495
Investment in Associate											
Property, plant and equipment	3	–	–	2,222,690	1,380,808	1,380,808	1,380,808	–	2,333,824	2,450,515	2,456,350
Agricultural											
Biological											
Intangible				48							
Other non-current assets				1,068							
Total non current assets		–	–	**2,386,301**	**1,530,143**	**1,530,143**	**1,530,143**	–	**2,496,319**	**2,613,010**	**2,618,845**
TOTAL ASSETS		–	–	**2,840,094**	**1,830,705**	**1,830,705**	**1,830,705**	–	**2,918,933**	**2,886,373**	**3,089,368**
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	–	–	–	–	–	–	–	–	–	–
Consumer deposits											
Trade and other payables	4	–	–	171,968	44,741	44,741	44,741	–	133,168	127,327	121,693
Provisions				11,191							
Total current liabilities		–	–	**183,159**	**44,741**	**44,741**	**44,741**	–	**133,168**	**127,327**	**121,693**
Non current liabilities											
Borrowing		–	–	–	13,849	13,849	13,849	–	12,349	10,849	9,349
Provisions		–	–	61,716	36,255	36,255	36,255	–	38,067	39,971	41,969
Total non current liabilities		–	–	**61,716**	**50,104**	**50,104**	**50,104**	–	**50,417**	**50,820**	**51,319**
TOTAL LIABILITIES		–	–	**244,875**	**94,845**	**94,845**	**94,845**	–	**183,585**	**178,147**	**173,012**
NET ASSETS	5	–	–	**2,595,219**	**1,735,861**	**1,735,861**	**1,735,861**	–	**2,735,348**	**2,708,226**	**2,916,356**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)				2,595,219	1,735,861	1,735,861	1,735,861		2,735,348	2,708,226	2,916,356
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	–	–	**2,595,219**	**1,735,861**	**1,735,861**	**1,735,861**	–	**2,735,348**	**2,708,226**	**2,916,356**

LIM476 Fetakgomo-Tubatse - Table A7 Budgeted Cash Flows

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates				40,419	74,314	74,314			86,435	152,702	161,836
Service charges				9,209	8,099	8,099			11,570	12,264	13,000
Other revenue				15,405	15,927	15,927			25,121	26,437	25,626
Government - operating	1			350,246	353,882	329,513			364,936	424,629	437,720
Government - capital	1			95,383	85,863	85,863			–	–	–
Interest				9,039	13,878	13,878			12,210	12,943	13,719
Dividends									–	–	–
Payments											
Suppliers and employees				(383,715)	(449,794)	(449,794)			(537,775)	(411,916)	(429,754)
Finance charges				(1,537)	(1,725)	(1,725)			(1,846)	(1,975)	(2,114)
Transfers and Grants	1			(5,465)	(4,000)	(4,000)			(5,000)	(129,478)	(136,496)
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	–	**128,985**	**96,444**	**72,075**	–	–	**(44,350)**	**85,604**	**83,537**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									90,875	96,165	101,935
Decrease (Increase) in non-current debtors									–	–	–
Decrease (increase) other non-current receivables									–	–	–
Decrease (increase) in non-current investments									–	–	–
Payments											
Capital assets				(110,753)	(140,438)	(140,438)			(200,921)	(144,991)	(136,562)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	–	**(110,753)**	**(140,438)**	**(140,438)**	–	–	**(110,046)**	**(48,826)**	**(34,627)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									–	–	–
Borrowing long term/refinancing									–	–	–
Increase (decrease) in consumer deposits									–	–	–
Payments											
Repayment of borrowing				(911)	(1,100)	(1,100)			–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	**(911)**	**(1,100)**	**(1,100)**	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		–	–	**17,320**	**(45,094)**	**(69,464)**	–	–	**(154,396)**	**36,778**	**48,910**
Cash/cash equivalents at the year begin:	2			**191,020**	**208,341**	**208,341**			**240,775**	**86,379**	**123,156**
Cash/cash equivalents at the year end:	2	–	–	**208,341**	**163,246**	**138,877**	–	–	**86,379**	**123,156**	**172,066**

LIM476 Fetakgomo-Tubatse - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash and investments available											
Cash/cash equivalents at the year end	1	–	–	208,341	163,246	138,877	–	–	144,002	180,780	229,689
Other current investments > 90 days		–	–	0	(32,291)	(7,921)	130,956	–	(7,827)	(34,925)	(73,385)
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**–**	**–**	**208,341**	**130,956**	**130,956**	**130,956**	**–**	**136,175**	**145,854**	**156,305**
Application of cash and investments											
Unspent conditional transfers		–	–	92,761	–	–	–	–	50,000	40,000	30,000
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	–	–	(1,306)	(44,800)	(44,801)	43,739	–	(133,529)	19,408	(145,517)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		**–**	**–**	**91,454**	**(44,800)**	**(44,801)**	**43,739**	**–**	**(83,529)**	**59,408**	**(115,517)**
Surplus(shortfall)		**–**	**–**	**116,886**	**175,756**	**175,757**	**87,217**	**–**	**219,704**	**86,447**	**271,822**

LIM476 Fetakgomo-Tubatse - Table A9 Asset Management

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Roads Infrastructure				1,957,553	1,168,688	1,957,553		2,256,828	2,366,951	2,365,676
Storm water Infrastructure				412	18,264	412		433	455	477
Electrical Infrastructure				15,948		15,948		16,745	17,582	18,461
Water Supply Infrastructure										
Sanitation Infrastructure										
Solid Waste Infrastructure										
Rail Infrastructure					(201,398)	(208,749)				
Coastal Infrastructure										
Information and Communication Infrastructure										
Infrastructure		–	–	***1,973,913***	***985,554***	***1,765,164***	–	***2,274,006***	***2,384,988***	***2,384,615***
Community Facilities				11,195		11,195		11,195	11,754	12,342
Sport and Recreation Facilities				17,670	56,066	17,670		18,554	19,481	20,455
Community Assets		–	–	***28,865***	***56,066***	***28,865***	–	***29,748***	***31,236***	***32,797***
Heritage Assets										
Revenue Generating										
Non-revenue Generating										
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings				181,702	150,335	150,335		150,335	150,335	150,335
Housing										
Other Assets		–	–	***181,702***	***150,335***	***150,335***	–	***150,335***	***150,335***	***150,335***
Biological or Cultivated Assets										
Servitudes										
Licences and Rights										
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment					**136,789**					
Furniture and Office Equipment				**10,160**		**10,160**		**11,176**	**12,294**	**13,523**
Machinery and Equipment				**24,617**	**283**	**24,617**		**27,079**	**29,787**	**32,765**
Transport Assets				**3,613**		**3,613**		**3,974**	**4,372**	**4,809**
Libraries										
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	–	–	**2,222,869**	**1,329,027**	**1,982,754**	–	**2,496,319**	**2,613,010**	**2,618,845**

Part 2: Supporting documents

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities as set out in section 53 of the Act.

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aim of the budget steering committee is to ensure;

- That the process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available;
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

Preparatory data for 2018/2019 IDP/Budget will be the subject of the next section.

Preparatory phase commenced with the process plan. The table below tells a story of the process plan.

Table : IDP/Budget Process for the 2018/2019

MONTH	ACTIVITY	TARGET DATE
July 2017	**Preparatory Phase** Review of previous year's IDP/Budget process processes, MTEF included. EXCO provides political guidance over the budget process and priorities that must inform preparations of the budget. IDP/Budget Steering Committee meeting. Consultation with established Committees and fora 4th Quarter Performance Lekgotla (2016/17)	July 2017
August 2017	Ward-to-Ward based data collection Collate information from ward based data. Submit AFS (Annual Financial Statements) for 2016/17 to AG Submit 2016/17 Annual Performance Report to AG & Council Structures	August 2017
September 2017	**Analysis Phase** Council determines strategic objectives for service delivery through IDP review processes and the development of the next 3 year budget (including review of sector departments plans). Determine revenue projections and propose tariffs and draft initial allocations per function and department for 2018/19 financial year. Consult with provincial and national sector departments on sector specific programs for alignment (schools, libraries, clinics, water, electricity, roads, etc). Finalize ward based data compilation for verification in December 2017. Update Council structures on updated data.	September 2017
October 2017	**Strategies Phase** Quarterly (1st) review of 2016/17 budget, related policies, amendments (if necessary), any related consultative process.	October 2017

	Begin preliminary preparations on proposed budget reviews for 2017/18 financial year with consideration being given to partial performance of 2017/18. Submission of 2017/18 1st Quarter performance report	
November 2017	**Projects Phase** Confirm IDP projects with district and sector departments. Engage with sector departments' strategic sessions to test feasibility of attendance to planned sessions. Review and effect changes on initial IDP draft.	November 2017
December 2017	**Integration Phase** Review budget performance and prepare for adjustment Consolidated Analysis Phase in place IDP/Budget Steering Committee meeting IDP Rep Forum	December 2017
January 2018	Table Draft 2016/17 Annual Report to Council. Submit Draft Annual Report to AG, PT and COGHSTA Publish Draft Annual Report in the municipal jurisdiction (website etc). Prepare Oversight Report for the 2016/17 financial year. Mid-Year Performance Lekgotla/Review/Strategic Submission of 2nd quarter report to council Submission of Mid – Year report to Mayor, COGHSTA, National and Provincial treasury; Table Mid – year Report to council Planning Session, (review of IDP/Budget, related policies and consultative process).	January 2018
February 2018	Table Budget 17/18 Adjustment (if necessary). Submission of Draft IDP/Budget for 2017/18 to Management, relevant stakeholders & structures; Table adjusted SDBIP Conduct individual performance assessments	February 2017
March 2018	Council considers the 2018/19 Draft IDP/Budget/SDBIP. Publish the 2018/19 Draft IDP/Budget for public comments. Adoption of Oversight Report for 2017/18.	March 2017
April 2018	**Approval Phase** Submit 2018/19 Draft IDP/Budget to the National Treasury, Provincial Treasury and COGHSTA in both printed & electronic formats. Community Consultation and with key stakeholders. 3rd Quarter Exco – Lekgotla; Submission of 3rd quarter performance report to council	April 2018
May 2018	Submit Final Draft IDP/Budget for 2018/19 with incorporated comments from stakeholders' consultation to Council for approval.	May 2018

	Prepare SDBIP for 2018/19 f/y.	
June 2018	Submission of the SDBIP to the Mayor. Prepare 2018/19 Performance Agreements of MM, Senior Managers and Middle Managers for 2018/19 performance year.	June 2018

The budget steering committee is leading the process of IDP budget compilation. Various meetings including a strategic planning session were held to consider budget and IDP proposals. Community members where consulted in the first draft of the IDP and second consultation meetings will be held post the adoption of the draft budget.

2.3 Overview of budget assumptions

An advice from National Treasury circular 58 and 59 was taken into account in preparing the budget. The municipalities revenues will continue to be under pressure owing to a general decline in the world and domestic economy which has put economic pressures on the household and therefore advices municipalities to use a conservative approach when making revenue estimates.

Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:

- excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;
- public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);
- LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;
- excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;
- arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);
- excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);
- excessive luxurious office accommodation and office furnishings;
- foreign travel by mayors, councillors and officials, particularly 'study tours';
- excessive councillor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);

- excessive staff in the office of the mayor – particularly the appointment of political 'advisors' and 'spokespersons';
- ✓ all donations to individuals that are not made in terms of the municipality's indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);
- ✓ costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or 'golden handshakes'; and
- ✓ the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants.

Principles guiding the budget process

- ✓ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ✓ Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- ✓ Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- ✓ Ensure that the budget respond to priorities enlisted in the IDP.
- ✓ Review of all programmes and cost centres to minimise wastage.
- ✓ Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- ✓ Ensure that services are cost reflective, affordable and sustainable.
- ✓ Ensure that realistic revenue targets are set based on trends.
- ✓ Follow the national guide on salary and CPI projections.

2.4 Overview of budget related-policies

The budget related policies will be circulated for consultation in April. The following are such policies;

A. SUPPLY CHAIN MANAGEMENT POLICY

The supply chain management policy has been reviewed in the second quarter but presented as part of budget related policies

B. ASSET MANAGEMENT POLICY

The asset management policy has been reviewed in the second quarter but presented as part of budget related policies

C. BAD DEBTS WRITE OFF POLICY

This policy is subject to review and is attached as annexure B

D. THE CREDIT CONTROL AND DEBT COLLECTION POLICY.

This policy is subject to review and is attached as annexure B

E. BUDGET MANAGEMENT POLICY AND VIREMENT POLICY

This policy is subject to review and is attached as annexure B

F. CASH MANAGEMENT AND INVESTMENT POLICY

This policy is subject to review and is attached as annexure B

G. TARIFF POLICY

This policy is subject to review and is attached as annexure B

H. INDIGENT MANAGEMENT POLICY

This policy is subject to review and is attached as annexure B

I. PROPERTY RATES POLICY

This policy is subject to review and is attached as annexure B.

J. COST CONTAINENT POLICY

This policy is subject to review and is attached as annexure B.

All the above policies are available on the municipality's website.

Expenditure on grants and reconciliation of unspent funds

LIM476 Fetakgomo-Tubatse - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year				13,118	5,418	5,418				
Current year receipts				269,945	352,892	352,892		414,936	424,628	437,719
Conditions met - transferred to revenue		–	–	**279,432**	**358,310**	**358,310**	–	**414,936**	**424,628**	**437,719**
Conditions still to be met - transferred to liabilities				3,631						
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		–	–	**279,432**	**358,310**	**358,310**	–	**414,936**	**424,628**	**437,719**
Total operating transfers and grants - CTBM	2	–	–	**3,631**	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year				18,796						
Current year receipts				190,885	81,478	81,478		140,875	136,165	131,935
Conditions met - transferred to revenue		–	–	**120,551**	**81,478**	**81,478**	–	**140,875**	**136,165**	**131,935**
Conditions still to be met - transferred to liabilities				89,130						
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		–	–	**120,551**	**81,478**	**81,478**	–	**140,875**	**136,165**	**131,935**
Total capital transfers and grants - CTBM	2	–	–	**89,130**	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		–	–	**399,984**	**439,789**	**439,789**	–	**555,811**	**560,793**	**569,654**
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	**92,761**	–	–	–	–	–	–

LIM476 Fetakgomo-Tubatse - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source																
Property rates		12,005	12,005	12,005	12,005	12,005	12,005	12,005	12,005	12,005	12,005	12,005	12,005	144,058	152,702	161,836
Service charges - electricity revenue													–	–	–	–
Service charges - water revenue													–	–	–	–
Service charges - sanitation revenue													–	–	–	–
Service charges - refuse revenue		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,264	13,000
Service charges - other													–	–	–	–
Rental of facilities and equipment		51	51	51	51	51	51	51	51	51	51	51	51	615	646	685
Interest earned - external investments		1,018	1,018	1,018	1,018	1,018	1,018	1,018	1,018	1,018	1,018	1,018	1,017	12,210	12,943	13,719
Interest earned - outstanding debtors		1,043	1,043	1,043	1,043	1,043	1,043	1,043	1,043	1,043	1,043	1,043	1,043	12,513	13,264	14,060
Dividends received													–	–	–	–
Fines, penalties and forfeits		211	211	211	211	211	211	211	211	211	211	211	211	2,533	2,685	2,846
Licences and permits		1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	14,114	14,768	14,527
Agency services													4,531	4,531	4,803	5,091
Transfers and subsidies													414,936	414,936	424,629	437,720
Other revenue		277	277	277	277	277	277	277	277	277	277	277	277	3,329	3,534	2,477
Gains on disposal of PPE													–	–	–	–
Total Revenue (excluding capital transfers and cont		**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**16,745**	**436,211**	**620,408**	**642,237**	**665,960**
Expenditure By Type																
Employee related costs		14,690	14,690	14,690	14,690	14,690	14,690	14,690	14,690	14,690	14,690	14,690	14,690	176,276	188,562	201,762
Remuneration of councillors		2,669	2,669	2,669	2,669	2,669	2,669	2,669	2,669	2,669	2,669	2,669	2,668	32,022	34,263	36,662
Debt impairment		2,675	2,675	2,675	2,675	2,675	2,675	2,675	2,675	2,675	2,675	2,675	2,675	32,100	34,347	36,751
Depreciation & asset impairment		687	687	687	687	687	687	687	687	687	687	687	687	8,239	8,816	9,433
Finance charges		154	154	154	154	154	154	154	154	154	154	154	154	1,846	1,975	2,114
Bulk purchases													–	–	–	–
Other materials		9,618	9,618	9,618	9,618	9,618	9,618	9,618	9,618	9,618	9,618	9,618	9,618	115,419	102,746	97,929
Contracted services		6,712	6,712	6,712	6,712	6,712	6,712	6,712	6,712	6,712	6,712	6,712	6,712	80,542	86,344	93,402
Transfers and subsidies		417	417	417	417	417	417	417	417	417	417	417	417	5,000	5,350	5,725
Other expenditure		11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	133,516	124,128	130,771
Loss on disposal of PPE													–	–	–	–
Total Expenditure		**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**48,747**	**584,960**	**586,532**	**614,548**
Surplus/(Deficit)		**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**(32,002)**	**387,464**	**35,448**	**55,705**	**51,412**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		7,573	7,573	7,573	7,573	7,573	7,573	7,573	7,573	7,573	7,573	7,573	7,573	90,875	96,165	101,935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)													–	–	–	–
Transfers and subsidies - capital (in-kind - all)													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**395,037**	**126,323**	**151,870**	**153,347**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**(24,429)**	**395,037**	**126,323**	**151,870**	**153,347**

2.7 Legislation compliance status

Compliance with the MFMA implementation requirements have been adhered to through the following activities;

1. ***In year reporting***

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes published performance on the municipality's website.

2. ***Internship programme***

The municipality is participating in the Municipal Internship Programme and has deployed fifteen interns undergoing training in various divisions of the Budget and Treasury Office. A total of six interns has since been appointed full time at the municipality.

Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

3. ***Audit Committee***

An audit committee has been established and is fully functional.

4. ***Service Delivery and Implementation Plan***

The detailed SDBIP document has been draft and will be signed by the Mayor within 10 working days post the adoption of the annual budget. The SDBIP is fully aligned to the IDP and budget.

5. ***Annual Report***

Annual report is compiled in terms of MFMA and National Treasury requirements.

LIM476 Fetakgomo-Tubatse - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.9%	0.5%	0.4%	0.3%	0.0%	0.3%	0.3%	0.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	2.1%	1.4%	1.4%	0.9%	0.0%	0.9%	0.9%	0.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	–	–	2.5	6.7	6.7	6.7	–	3.2	2.1	3.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	–	–	2.5	6.7	6.7	6.7	–	3.2	2.1	3.9
Liquidity Ratio	Monetary Assets/Current Liabilities	–	–	1.1	2.9	2.9	2.9	–	1.0	1.1	1.3
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	40.9%	60.9%	60.9%	0.0%	0.0%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	40.9%	60.9%	60.9%	0.0%	0.0%	100.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	55.6%	30.5%	31.9%	31.9%	0.0%	45.9%	19.6%	46.9%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	0.0%	38.0%	26.8%	31.5%	0.0%	0.0%	57.8%	48.3%	39.9%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	28.3%	29.9%	35.1%	35.1%	0.0%	28.4%	29.4%	30.3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	35.5%	34.3%	0.0%	0.0%		33.5%	34.6%	35.7%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	13.3%	23.7%	23.7%		18.6%	15.8%	14.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	22.4%	16.7%	10.9%	10.9%	0.0%	1.6%	1.7%	1.7%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	–	–	11.2	13.0	13.0	13.0	–	15.9	15.9	16.6
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	200.6%	123.1%	123.1%	123.1%	0.0%	182.4%	76.0%	178.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	–	–	10.4	5.2	3.9	–	–	4.0	4.9	5.9

LIM476 Fetakgomo-Tubatse Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	–	–	208,341	163,246	138,877	–	–	144,002	180,780	229,689
Cash + investments at the yr end less applications - R'000	18(1)b	2	–	–	116,886	175,756	175,757	87,217	–	219,704	86,447	271,822
Cash year end/monthly employee/supplier payments	18(1)b	3	–	–	10.4	5.2	3.9	–	–	4.0	4.9	5.9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	–	–	131,653	49,555	(13,194)	(13,191)	–	126,323	151,870	153,347
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	5.4%	(6.0%)	(6.0%)	(106.0%)	9.0%	(0.0%)	(0.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	0.0%	41.1%	53.6%	53.6%	0.0%	0.0%	93.5%	93.5%	93.4%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	(14.2%)	22.2%	24.1%	24.1%	0.0%	20.6%	20.8%	21.0%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	100.0%	85.4%	0.0%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	0.0%	(31.5%)	0.0%	0.0%	(100.0%)	70.4%	(55.8%)	148.1%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	5.3%	9.0%	9.0%	0.0%	4.9%	4.2%	4.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

LIM476 Fetakgomo-Tubatse - Supporting Table SA15 Investment particulars by type

Investment type R thousand	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank					121,100	121,100		118,000	123,000	129,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	–	–	–	**121,100**	**121,100**	–	**118,000**	**123,000**	**129,000**
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		–	–	–	**121,100**	**121,100**	–	**118,000**	**123,000**	**129,000**

LIM476 Fetakgomo-Tubatse - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages				22,763	14,236			20,978	22,446	24,017
Pension and UIF Contributions					2,512					
Medical Aid Contributions										
Motor Vehicle Allowance				450	5,583			7,142	7,642	8,177
Cellphone Allowance				72	1,768			3,505	3,751	4,013
Housing Allowances										
Other benefits and allowances				73						
Sub Total - Councillors		–	–	**23,358**	**24,099**	–	–	**31,625**	**33,839**	**36,207**
% increase	4		–	–	**3.2%**	**(100.0%)**	–	–	**7.0%**	**7.0%**
Senior Managers of the Municipality	2									
Basic Salaries and Wages				6,021	6,176			5,450	5,832	6,240
Pension and UIF Contributions					673					
Medical Aid Contributions										
Overtime										
Performance Bonus					803			1,482	1,585	1,696
Motor Vehicle Allowance	3			1,166	967			1,292	1,382	1,479
Cellphone Allowance	3			199	108			88	94	101
Housing Allowances	3			230	104			119	127	136
Other benefits and allowances	3			884	297			825	883	944
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		–	–	**8,501**	**9,127**	–	–	**9,255**	**9,903**	**10,596**
% increase	4		–	–	**7.4%**	**(100.0%)**	–	–	**7.0%**	**7.0%**
Other Municipal Staff										
Basic Salaries and Wages				80,929	86,908			94,654	101,226	108,313
Pension and UIF Contributions				14,214	21,700			23,726	25,386	27,164
Medical Aid Contributions				6,104	7,517			7,499	8,024	8,585
Overtime				2,338	2,465			7,236	7,743	8,284
Performance Bonus				775	1,500					
Motor Vehicle Allowance	3			13,665	17,169			18,229	19,505	20,870
Cellphone Allowance	3			1,349	4,259			2,143	2,293	2,454
Housing Allowances	3			1,221	1,395			3,554	3,803	4,069
Other benefits and allowances	3			1,266	11,861			1,864	1,994	2,134
Payments in lieu of leave				1,030				8,117	8,685	9,293
Long service awards										
Post-retirement benefit obligations	6			1,257						
Sub Total - Other Municipal Staff		–	–	**124,147**	**154,772**	–	–	**167,021**	**178,659**	**191,166**
% increase	4		–	–	**24.7%**	**(100.0%)**	–	–	**7.0%**	**7.0%**
Total Parent Municipality		–	–	**156,006**	**187,998**	–	–	**207,901**	**222,400**	**237,970**
			–	–	**20.5%**	**(100.0%)**	–	–	**7.0%**	**7.0%**

LIM476 Fetakgomo-Tubatse - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source																
Property rates		10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,321	10,322	123,856	132,526	141,803
Service charges - electricity revenue													–	–	–	–
Service charges - water revenue													–	–	–	–
Service charges - sanitation revenue													–	–	–	–
Service charges - refuse revenue		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Service charges - other													–	–	–	–
Rental of facilities and equipment		48	48	48	48	48	48	48	48	48	48	48	48	575	615	658
Interest earned - external investments		960	960	960	960	960	960	960	960	960	960	960	960	11,519	12,325	13,188
Interest earned - outstanding debtors		969	969	969	969	969	969	969	969	969	969	969	969	11,628	12,442	13,313
Dividends received													–	–	–	–
Fines, penalties and forfeits		953	953	953	953	953	953	953	953	953	953	953	3,953	14,435	15,454	16,498
Licences and permits		577	577	577	577	577	577	577	577	577	577	577	577	6,923	7,408	7,926
Agency services		327	327	327	327	327	327	327	327	327	327	327	326	3,920	4,194	4,487
Transfers and subsidies													343,882	343,882	366,085	385,858
Other revenue		308	308	308	308	308	308	308	308	308	308	308	308	3,697	3,949	4,231
Gains on disposal of PPE													–	–	–	–
Total Revenue (excluding capital transfers and cont		**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**15,427**	**362,309**	**532,005**	**567,378**	**601,210**
Expenditure By Type																
Employee related costs		13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,565	162,787	174,182	186,375
Remuneration of councillors		2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	24,099	25,786	27,591
Debt impairment		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	25,000	26,750
Depreciation & asset impairment		8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	100,000	107,000	114,490
Finance charges		144	144	144	144	144	144	144	144	144	144	144	144	1,725	1,846	1,975
Bulk purchases													–	–	–	–
Other materials		6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	73,490	34,619	37,192
Contracted services		6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	77,040	77,939	75,007
Transfers and subsidies		333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,500	5,000
Other expenditure		8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,531	102,378	105,270	132,433
Loss on disposal of PPE													–	–	–	–
Total Expenditure		**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,959**	**575,519**	**556,142**	**606,814**

LIM476 Fetakgomo-Tubatse - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote																
Vote 1 - Governance and Administration		41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	502,805	536,133	567,809
Vote 2 - Community and Public Safety		1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	16,139	17,269	18,447
Vote 3 - Economic and Environmental Services		8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	8,113	97,355	142,472	137,873
Vote 4 - Trading Services		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Vote 5 - Waste management													–	–	–	–
Vote 6 - [NAME OF VOTE 6]													–	–	–	–
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Total Revenue by Vote		**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**52,322**	**627,869**	**708,253**	**737,375**
Expenditure by Vote to be appropriated																
Vote 1 - Governance and Administration		30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	30,076	360,913	369,091	388,515
Vote 2 - Community and Public Safety		6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	6,535	78,417	86,529	110,740
Vote 3 - Economic and Environmental Services		11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	136,189	100,521	107,559
Vote 4 - Trading Services													–	–	–	–
Vote 5 - Waste management													–	–	–	–
Vote 6 - [NAME OF VOTE 6]													–	–	–	–
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Total Expenditure by Vote		**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**575,519**	**556,142**	**606,814**
Surplus/(Deficit) before assoc.		**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**52,350**	**152,111**	**130,561**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**52,350**	**152,111**	**130,561**

LIM476 Fetakgomo-Tubatse - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional																
Governance and administration		**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,900**	**41,901**	**502,805**	**536,133**	**567,809**
Executive and council													–	–	–	–
Finance and administration		41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,900	41,901	502,805	536,133	567,809
Internal audit													–	–	–	–
Community and public safety		**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,345**	**1,344**	**16,139**	**17,269**	**18,447**
Community and social services		239	239	239	239	239	239	239	239	239	239	239	239	2,871	3,072	3,255
Sport and recreation													–	–	–	–
Public safety		1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,106	1,105	13,269	14,197	15,191
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**8,113**	**97,355**	**142,472**	**137,873**
Planning and development		124	124	124	124	124	124	124	124	124	124	124	125	1,492	1,597	1,708
Road transport		7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	95,863	140,875	136,165
Environmental protection													–	–	–	–
Trading services		**964**	**964**	**964**	**964**	**964**	**964**	**964**	**964**	**964**	**964**	**964**	**964**	**11,570**	**12,380**	**13,246**
Energy sources													–	–	–	–
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management		964	964	964	964	964	964	964	964	964	964	964	964	11,570	12,380	13,246
Other													–	–	–	–
Total Revenue - Functional		**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,323**	**52,322**	**627,869**	**708,253**	**737,375**
Expenditure - Functional																
Governance and administration		**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,076**	**30,075**	**360,913**	**369,091**	**388,515**
Executive and council		5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	5,184	62,207	67,165	71,515
Finance and administration		24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	24,892	298,707	301,926	317,000
Internal audit													–	–	–	–
Community and public safety		**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**3,851**	**46,212**	**50,569**	**54,370**
Community and social services		2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,037	2,036	24,438	27,257	29,405
Sport and recreation													–	–	–	–
Public safety		1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	1,815	21,774	23,311	24,965
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**11,349**	**136,189**	**100,521**	**107,559**
Planning and development		2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	29,007	29,775	31,500
Road transport		8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	8,932	107,182	70,746	76,059
Environmental protection													–	–	–	–
Trading services		**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**2,684**	**32,205**	**35,960**	**56,370**
Energy sources													–	–	–	–
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management		2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	2,684	32,205	35,960	56,370
Other													–	–	–	–
Total Expenditure - Functional		**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,960**	**47,959**	**575,519**	**556,142**	**606,814**
Surplus/(Deficit) before assoc.		**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,363**	**52,350**	**152,111**	**130,561**
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,362**	**4,363**	**52,350**	**152,111**	**130,561**

LIM476 Fetakgomo-Tubatse - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Multi-year expenditure *to be appropriated*	1															
Vote 1 - Executive and council													–	–	–	–
Vote 2 - Finance and Adnministration													–	–	–	–
Vote 3 - Community and Social Services													–	–	–	–
Vote 4 - Economic and environmental services		7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	88,257	72,872	53,023
Vote 5 - Waste management													–	–	–	–
Trading Services		833											9,167	10,000	50,000	40,000
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Capital multi-year expenditure sub-total	2	**8,188**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**7,355**	**16,521**	**98,257**	**122,872**	**93,023**
Single-year expenditure *to be appropriated*																
Vote 1 - Executive and council													–	–	–	–
Vote 2 - Finance and Adnministration		377	377	377	377	377	377	377	377	377	377	377	377	4,520	2,940	2,050
Vote 3 - Community and Social Services		3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	37,845	21,022	31,212
Vote 4 - Economic and environmental services		167	167	167	167	167	167	167	167	167	167	167	167	2,000	2,500	3,000
Vote 5 - Waste management													–	–	–	–
Trading Services													–	–	–	–
Vote 7 - [NAME OF VOTE 7]													–	–	–	–
Vote 8 - [NAME OF VOTE 8]													–	–	–	–
Vote 9 - [NAME OF VOTE 9]													–	–	–	–
Vote 10 - [NAME OF VOTE 10]													–	–	–	–
Vote 11 - [NAME OF VOTE 11]													–	–	–	–
Vote 12 - [NAME OF VOTE 12]													–	–	–	–
Vote 13 - [NAME OF VOTE 13]													–	–	–	–
Vote 14 - [NAME OF VOTE 14]													–	–	–	–
Vote 15 - [NAME OF VOTE 15]													–	–	–	–
Capital single-year expenditure sub-total	2	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**3,697**	**44,365**	**26,462**	**36,262**
Total Capital Expenditure	2	**11,885**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**11,052**	**20,218**	**142,622**	**149,334**	**129,285**

LIM476 Fetakgomo-Tubatse - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional	1															
Governance and administration		**377**	**377**	**377**	**377**	**377**	**377**	**377**	**377**	**377**	**377**	**377**	**377**	**4,520**	**2,940**	**2,050**
Executive and council													–	–	–	–
Finance and administration		377	377	377	377	377	377	377	377	377	377	377	377	4,520	2,940	2,050
Internal audit													–	–	–	–
Community and public safety		**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**3,154**	**37,845**	**21,022**	**31,212**
Community and social services		3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	3,154	37,845	21,022	31,212
Sport and recreation													–	–	–	–
Public safety													–	–	–	–
Housing													–	–	–	–
Health													–	–	–	–
Economic and environmental services		**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**7,521**	**90,257**	**75,372**	**56,023**
Planning and development		167	167	167	167	167	167	167	167	167	167	167	167	2,000	2,500	3,000
Road transport		7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	7,355	88,257	72,872	53,023
Environmental protection													–	–	–	–
Trading services		**833**	**833**	**833**	**833**	**833**	**833**	**833**	**833**	**833**	**833**	**833**	**833**	**10,000**	**50,000**	**40,000**
Energy sources		833	833	833	833	833	833	833	833	833	833	833	833	10,000	50,000	40,000
Water management													–	–	–	–
Waste water management													–	–	–	–
Waste management													–	–	–	–
Other													–	–	–	–
Total Capital Expenditure - Functional	2	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**142,622**	**149,334**	**129,285**
Funded by:																
National Government		11,885	11,885	11,885	11,885	11,885	11,885	11,885	11,885	11,885	11,885	11,885	**11,885**	**142,622**	**149,334**	**129,285**
Provincial Government													–	–	–	–
District Municipality													–	–	#REF!	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**142,622**	**#REF!**	**129,285**
Public contributions & donations													–	–	–	–
Borrowing													–	–	–	–
Internally generated funds													–	–	–	–
Total Capital Funding		**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	**11,885**	11,885	11,885	142,622	#REF!	129,285

LIM476 Fetakgomo-Tubatse - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source													1		
Property rates	6,193	6,193	6,193	6,193	6,193	6,193	6,193	6,193	6,193	6,193	6,193	6,193	74,314	79,516	85,082
Service charges - electricity revenue												–			
Service charges - water revenue												–			
Service charges - sanitation revenue												–			
Service charges - refuse revenue	675	675	675	675	675	675	675	675	675	675	675	675	8,099	8,666	9,273
Service charges - other												–			
Rental of facilities and equipment	29	29	29	29	29	29	29	29	29	29	29	29	345	369	395
Interest earned - external investments	672	672	672	672	672	672	672	672	672	672	672	672	8,063	8,628	9,232
Interest earned - outstanding debtors	485	485	485	485	485	485	485	485	485	485	485	485	5,814	6,221	6,657
Dividends received												–			
Fines, penalties and forfeits	481	481	481	481	481	481	481	481	481	481	481	481	5,774	6,182	6,599
Licences and permits	404	404	404	404	404	404	404	404	404	404	404	404	4,846	5,185	5,548
Agency services	229	229	229	229	229	229	229	229	229	229	229	228	2,744	2,936	3,141
Transfer receipts - operational	28,657	28,657	28,657	28,657	28,657	28,657	28,657	28,657	28,657	28,657	28,657	28,657	343,882	366,085	385,858
Other revenue	185	185	185	185	185	185	185	185	185	185	185	185	2,218	2,369	2,539
Cash Receipts by Source	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,008**	**38,009**	**456,100**	**486,157**	**514,324**
Other Cash Flows by Source															
Transfer receipts - capital	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	7,989	95,863	140,875	136,165
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)												–			
Proceeds on disposal of PPE												–			
Short term loans												–			
Borrowing long term/refinancing												–			
Increase (decrease) in consumer deposits												–			
Decrease (Increase) in non-current debtors												–			
Decrease (increase) other non-current receivables												–			
Decrease (increase) in non-current investments												–			
Total Cash Receipts by Source	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,997**	**45,998**	**551,963**	**627,032**	**650,489**
Cash Payments by Type															
Employee related costs	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,565	162,787	174,182	186,375
Remuneration of councillors	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	2,008	24,099	25,786	27,591
Finance charges	144	144	144	144	144	144	144	144	144	144	144	144	1,725	1,846	1,975
Bulk purchases - Electricity												–			
Bulk purchases - Water & Sewer												–			
Other materials	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	6,124	73,490	34,619	37,192
Contracted services	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	6,420	77,040	77,939	75,007
Transfers and grants - other municipalities												–			
Transfers and grants - other	333	333	333	333	333	333	333	333	333	333	333	333	4,000	4,500	5,000
Other expenditure	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	8,532	102,378	105,270	132,433
Cash Payments by Type	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**445,519**	**424,142**	**465,574**
Other Cash Flows/Payments by Type															
Capital assets	11,885											130,737	142,622	149,334	129,285
Repayment of borrowing												1,100	1,100	1,100	1,100
Other Cash Flows/Payments												–			
Total Cash Payments by Type	**49,012**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**37,127**	**168,963**	**589,241**	**574,576**	**595,959**
NET INCREASE/(DECREASE) IN CASH HELD	**(3,015)**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**8,870**	**(122,966)**	**(37,278)**	**52,456**	**54,530**
Cash/cash equivalents at the month/year begin:	168,234	165,219	174,089	182,959	191,829	200,700	209,570	218,440	227,310	236,181	245,051	253,921	168,234	130,956	183,412
Cash/cash equivalents at the month/year end:	165,219	174,089	182,959	191,829	200,700	209,570	218,440	227,310	236,181	245,051	253,921	130,956	130,956	183,412	237,942

LIM476 Fetakgomo-Tubatse - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		–	–	–	**206,679**	**195,484**	–	**108,257**	**127,672**	**97,823**
Roads Infrastructure		–	–	–	92,479	133,891	–	74,757	69,372	50,323
Roads					92,479	133,891		74,757	69,372	50,323
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	300	123	–	4,000	2,000	1,500
Drainage Collection					300	123		4,000	2,000	1,500
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		–	–	–	80,300	43,970	–	10,000	50,000	40,000
Power Plants					80,300	43,970		10,000	50,000	40,000

LIM476 Fetakgomo-Tubatse - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Roads and Storm Water		MIG-UPGRADINGRADINGWANASPORTSFAC.			Yes	*Sport and Recreation Facilities*	*Unspecified*					1,666	–	–		New
Roads and Storm Water		MIG - MAPODILE SPORTS FACILITIES PHASE 2			Yes	*Sport and Recreation Facilities*	*Unspecified*					3,179	5,000	12,230		New
Roads and Storm Water		MIG - MOTODI SPORTS COMPLEX			Yes	*Sport and Recreation Facilities*	*Unspecified*					2,500	5,222	12,982		New
Roads and Storm Water		MIG-TUBATSEHIGHMASTLIGHTS			Yes	*Electrical Infrastructure*	*Unspecified*					2,500	15,000	10,928		New
Roads and Storm Water		MIG-ACCESSBRIDGE-DITHAMAGA			Yes	*Roads Infrastructure*	*Roads*					7,318				New
Roads and Storm Water		MIG - ACCESSBRIDGE-TJATE			Yes	*Roads Infrastructure*	*Roads*					11,700	5,000	–		New
Roads and Storm Water		MIG - ACCESSROAD-BOTHASHOEK			Yes	*Roads Infrastructure*	*Roads*					16,300	5,000			New
Roads and Storm Water		MIG - TUKAKGOMO ACCESS ROAD			Yes	*Roads Infrastructure*	*Roads*					1,500	6,800	–		New
Roads and Storm Water		MIG - ACCESS BRIDGE-LEFAHLA			Yes	*Roads Infrastructure*	*Roads*					1,500	8,572	–		New
Roads and Storm Water		MIG - THOKWANE ACCESS ROAD			Yes	*Roads Infrastructure*	*Roads*					6,000	8,000	6,150		New
Roads and Storm Water		MIG - LEBOENGACCESSROAD			Yes	*Roads Infrastructure*	*Roads*					4,084	7,000	9,000		New
Roads and Storm Water		MIG - ACCESS BRIDGE-GAMALWANE			Yes	*Roads Infrastructure*	*Roads*					1,500	6,000	9,265		New
Roads and Storm Water		MIG - ACCESS BRIDGE-MOROKADIETA			Yes	*Roads Infrastructure*	*Roads*					10,356	–	–		New
Roads and Storm Water		MIG - COMMUNITY HALLS INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*					4,000	5,000			New
Roads and Storm Water		MIG - MAGAKALA TO MAGOTWANA INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*					4,000	3,000	1,255		New
Roads and Storm Water		MIG - FETAKGOMO MUNICIPAL FACILITIES INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*					4,000	–	–		New
Roads and Storm Water		MIG - MASHUNG INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*							4,500		New
Roads and Storm Water		MIG - STRYDKRAAL A TO HOBEHLALE INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*							4,500		New
Roads and Storm Water		MIG - RADINGWANA TO SEKHUKHUNE INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*							1,890		New
Roads and Storm Water		MIG - GA- DEBELA TO MOHLALETSE INTERNAL STREET			Yes	*Roads Infrastructure*	*Roads*							2,835		New
Community Services		BURGERSFORT STADIUM				*Sport and Recreation Facilities*	*Unspecified*					1,000				New
Roads and Storm Water		CONSTRUCTION OF STORMWATER DRAINAGE										4,000	2,000	1,500		New
Parent Capital expenditure	1											**87,102**	**81,594**	**77,035**		
Entities:																
List all capital projects grouped by Entity																
Entity A																
Water project A																
Entity B																
Electricity project B																
Entity Capital expenditure										–	–	–	–	–		
Total Capital expenditure										–	–	**87,102**	**81,594**	**77,035**		